



**2008-2009 Budget
Final Version
October 27, 2008**

Introduction

A budget is a financial plan designed to achieve the educational objectives of the Waunakee Community School District. The budget needs to be accountable to meet these educational objectives within the financial constraints that exist. The budget needs to be understandable to the Board of Education, administration, staff, parents, and the district taxpayers. The budget was developed with significant staff input regarding needs and priorities. The budget was developed based on principals of long-term fiscal planning.

Timeline

The budget process for the 2008-2009 fiscal year began in December 2007 with the preparation of budget guidelines, a 5-year budget forecast, and a budget timeline. The budget guidelines, a 5-year budget forecast, and budget timeline were presented to the Budget Committee in December 2007 and reviewed by the Board of Education in February 2008. Building/department level budget planning took place between February-March. Administrative review of the budget took place in March. The first draft of the budget was presented to the Board of Education in April. The second draft was presented in May. A public hearing on the budget took place in June. The administration requested that the Board of Education approve the preliminary budget in June. The preliminary budget was presented at the Annual Meeting in October with community approval of the tax levy. The Budget Committee will review any necessary changes to the budget in October. The Board of Education will approve the final version of the budget and set the tax levy at a special meeting in October.

Executive Summary

A school district's budget is divided into many "funds". These "funds" are used to account for specific school district programs. The different "funds" and their descriptions are presented below:

FUND	DESCRIPTION
10	General
21	Special Revenue Trust
27	Special Education
38	Non-Referendum Debt Service
39	Referendum Debt Service
49	Capital Projects
50	Food Service
72	Private Benefit Trust
73	Employee Benefit Trust
80	Community Service
99	Other Cooperative Funds

A state imposed revenue cap is a significant factor in the development of the budget. The revenue cap limits the amount of revenue available to school districts from the two main sources- property taxes and state equalization aid. The revenue cap directly affects Funds 10 and 38, and indirectly affects Fund 27.

Student enrollment is a key factor in the revenue cap formula. The most recent four years of historical numbers and the actual September 2008 numbers are shown below:

Grade	2004-05	2005-06	2006-07	2007-08	2008-09
EC/Sprouts	73	83	80	44	45
K	211	231	230	250	253
1	195	215	257	243	264
2	182	209	224	269	255
3	241	194	222	236	276
4	223	253	219	240	240
TOTAL	1125	1185	1232	1282	1333
ELEM					
5	227	232	266	229	258
6	253	241	246	280	235
TOTAL	480	473	512	509	493
INTER.					
7	254	293	271	271	309
8	238	254	296	281	272
TOTAL	492	547	567	552	581
MIDDLE					
9	273	245	266	297	284
10	253	278	247	277	299
11	214	252	283	251	282
12	251	220	254	288	256
TOTAL	991	995	1050	1113	1121
HIGH					
TOTAL	3088	3200	3361	3456	3528
DISTRICT					

The historical student count, and 2008 actual count, shows an increasing enrollment. This increasing enrollment results in additional revenues being available through the revenue cap formula.

The 2008-2009 revenue cap limit increases to \$33,782,910 or \$2,107,555 higher than 2007-2008. This increase equates to a 6.7% increase. The 2008-2009 state equalization aid increases to \$18,006,306, or \$1,335,976 higher than 2007-2008. This increase equates to an 8.0% increase.

The 2008-2009 tax levy increases to \$20,821,995 or \$1,437,583 higher than 2007-2008. This increase equates to a 7.4% increase. Two years of historical information and the actual tax levy for next year is shown below.

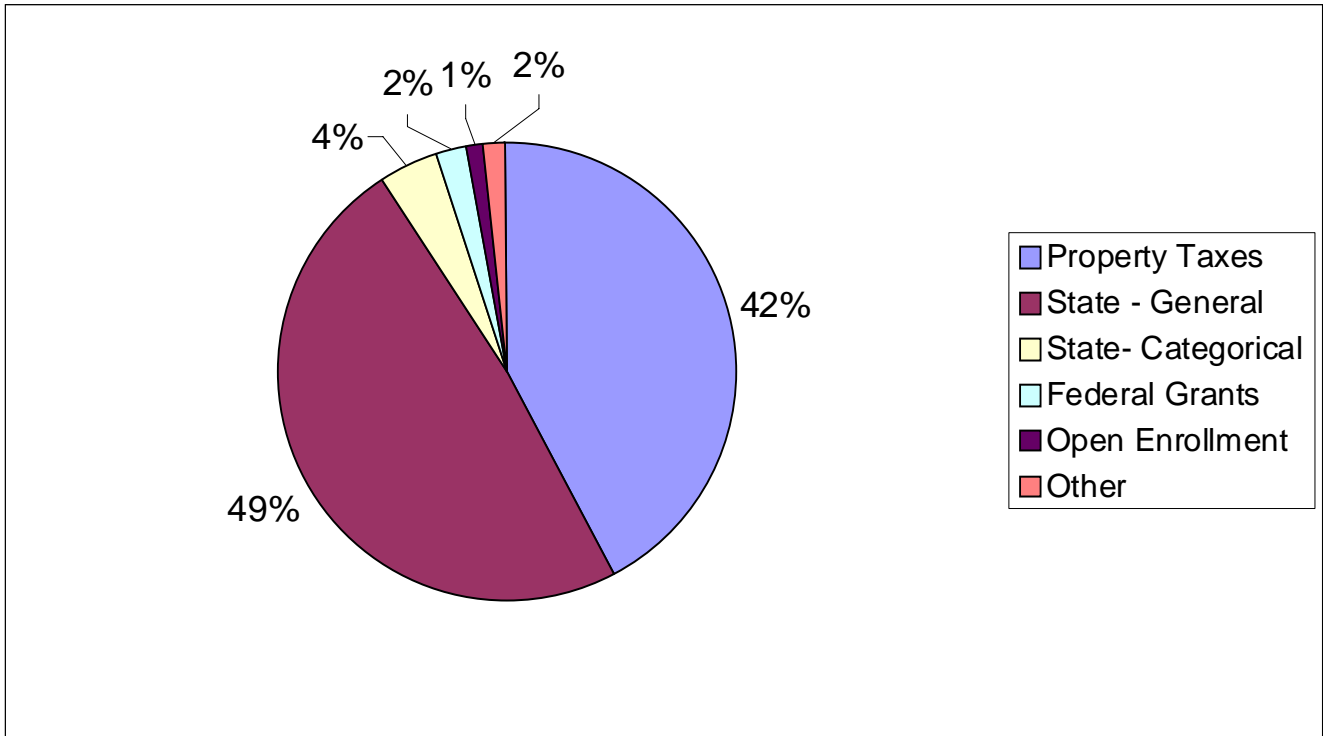
Proposed Property Tax Levy			
FUND	Audited 2006-2007	Actual 2007-2008	Proposed 2008-2009
General Fund	12,964,919.00	14,895,257.00	15,659,101.00
Referendum Debt Service Fund	4,123,579.00	4,275,655.00	4,939,874.00
Non-Referendum Debt Service Fund	0.00	81,000.00	83,895.00
Community Service Fund	55,000.00	132,500.00	139,125.00
TOTAL SCHOOL LEVY	17,143,498.00	19,384,412.00	20,821,995.00
PERCENTAGE INCREASE -- TOTAL LEVY FROM PRIOR YR	8.6%	13.1%	7.4%

The 2008-2009 tax base increases to \$2,134,016,791 or \$107,944,862 higher than 2007-2008. This increase equates to a 5.3% increase. The 2008-2009 tax rate (tax levy/tax base) increases to 9.76 or .20 higher than 2007-2008. This increase equates to a 2.1% increase. The school tax on a \$200,000 home would increase from \$1,912 to \$2,011, or \$99 higher (assuming home had assessment increase of 3%).

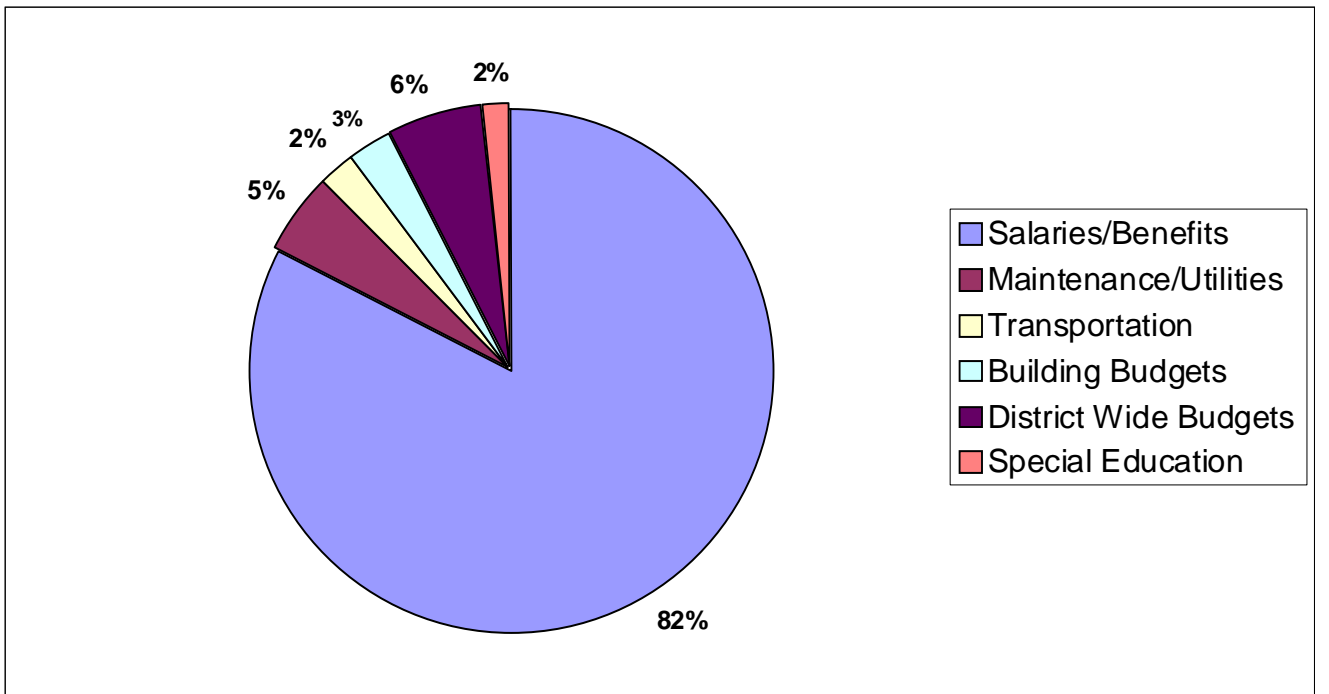
A summary of the expenditures showing two years of historical information and the proposed 2008-2009 budget is shown below.

Total Expenditures and Other Financing Uses			
ALL FUNDS	Audited 2006-2007	Actual 2007-2008	Proposed 2008-2009
GROSS TOTAL EXPENDITURES -- ALL FUNDS	63,246,486.00	47,543,405.00	48,847,470.00
Interfund Transfers (Source 100) - ALL FUNDS	3,507,702.00	3,944,440.00	4,166,863.00
Interfund Payments (Source 230) -- ALL FUNDS	0	0	0
Refinancing Expenditures (FUND 30)	13,200,000.00	1,060,000.00	0
NET TOTAL EXPENDITURES -- ALL FUNDS	46,538,784.00	42,538,965.00	44,680,607.00
PERCENTAGE INCREASE -- NET TOTAL FUND EXPENDITURES FROM PRIOR YEAR	(15.7)%	(8.6)%	5.0%

Where do the revenues come from? (Funds 10 and 27)



What are the expenditures spent on? (Funds 10 and 27)



Each fund is presented in more detail on the following pages.

General Fund 10

Purpose of Fund: The purpose of the general fund 10 is to account for the educational programs and operations of the school district, excluding special education programs.

	2007-2008	2008-2009	\$ Change	% Change
Revenues:				
Property Taxes	\$14,895,257	\$15,659,101	763,844	5.1
Admissions	\$70,000	\$80,000	10,000	14.3
Interest	\$280,000	\$175,000	(105,000)	(37.5)
Student Fees	\$210,000	\$225,000	15,000	7.1
Rentals	\$9,200	\$15,000	5,800	63.0
Miscellaneous	\$10,000	\$20,000	10,000	100
Tuition – OE	\$282,000	\$409,500	127,500	45.2
Transportation Aid	\$60,000	\$55,000	(5,000)	(8.3)
Library Aid	\$80,000	\$114,000	34,000	42.5
Equalization Aid	\$16,670,330	\$18,006,306	1,335,976	8
Computer Aid	\$28,768	\$33,608	4,840	16.8
Debt Premium	\$1,000	\$1,000	0	0
Aidable Refund	\$30,000	\$40,000	10,000	33.3
Title 1 Grant	\$0	\$31,277	31,277	--
Title 2 Grant	\$43,747	\$52,966	9,219	21.1
Title 3 Grant	\$0	\$12,786	12,786	--
Title 4 Grant	\$7,131	\$6,406	(725)	(10.2)
Title 5 Grant	\$2,550	\$550	(2000)	(78.4)
Sharon Nelson Grant	\$122,000	\$136,000	14,000	11.5
Medicaid	\$50,000	\$50,000	0	0
Total Revenues	\$32,851,983	\$35,123,500	2,271,517	6.9

The 2008-09 grant budgets are available at this time. The 2008-09 open enrollment budgets have been adjusted based on actual student attendance in the fall of 2008.

The state equalization aid/property tax budgets are based on the final aid certification received in October from the Department of Public Instruction.

The interest earnings/interest expenses for borrowings have been adjusted based on market conditions.

	2007-2008	2008-2009	\$ Change	% Change
Expenditures:				
Personnel Costs	\$23,519,896	\$25,337,026	1,817,130	7.7
Prairie School	\$83,320	\$90,330	7,010	8.4
Heritage School	\$54,000	\$54,900	900	1.7
Arboretum School	\$75,400	\$82,718	7,318	9.7
Intermediate School	\$87,032	\$87,032	0	0
Middle School	\$125,990	\$125,990	0	0
High School	\$408,506	\$410,306	1,800	.4
Athletics	\$142,822	\$142,822	0	0
Utilities	\$1,086,800	\$1,086,800	0	0
Maintenance	\$734,430	\$734,430	0	0
Transportation	\$630,000	\$660,000	30,000	4.8
Textbooks	\$205,000	\$210,000	5,000	2.4
Technology	\$436,304	\$436,304	0	0
Business/District Wide	\$1,318,043	\$1,497,979	179,936	13.7
Transfer to Fund 27	\$3,944,440	\$4,166,863	222,423	5.6
Total Expenditures	\$32,851,983	\$35,123,500	2,271,517	6.9
Rev-Exp	\$0	\$0	0	0
Beg Fund Balance	\$4,352,080	\$4,679,996	327,916	7.5
End Fund Balance	\$4,352,080	\$4,679,996	327,916	7.5

Overall considerations for Fund 10:

- Budget is balanced
- Revenue cap increase is actual based on September, 08 student count
- State equalization aid increase is actual based on October certification
- No fee increase for general student fees
- General contingency of \$100,000 is included in budget
- The personnel budget includes a 10.43 FTE teaching increase, a 1.0 FTE administrative assistant, K-4 assistant time, 1 additional crossing guard, and salary and benefit increases for existing staff. The additional teaching positions are presented on the next page.

Additional Positions

Building	Position	FTE
Prairie	Kindergarten	+1.0
Prairie	Kindergarten	+1.0
Prairie	3 rd Grade	+1.0
Heritage	4 th Grade	+1.0
Arboretum, Heritage, Prairie	K-4 Assistant Time	+24 hrs/wk
K-12 Specials		
	Music	+.65
	Phy. Ed.	+.17
	Spanish	+1.5
	French	+.17
	Art	+.62
	Family & Consumer Ed.	+.17
Middle School Classroom	---	+0
High School Classroom	Various Teachers	+1.0
Special Education		
	Psychologist	+.15
	LD Teacher	+1.0
Student Services	ELL Teacher	+1.0*
Guidance	5-8 Grade Counselor	+1.0
Total Additional Staffing		10.43

* The ELL Teacher is funded by a revenue cap transfer of service.

Fund 21

Purpose of Fund: The purpose of the Special Revenue Trust Fund 21 is to account for gifts specified by donors to be used for operating purposes.

	2007-08	2008-09	\$ Change	% Change
Revenues:				
Gifts	\$0	\$50,000	50,000	---
Total Revenues	\$0	\$50,000	50,000	---
Expenditures:				
Instructional	\$0	\$25,000	25,000	---
Co-Curricular	\$0	\$25,000	25,000	---
Total Expenditures	\$0	\$50,000	50,000	---
Rev – Exp:	\$0	\$0	0	0
Beg Fund Balance	\$0	\$0	0	0
End Fund Balance	\$0	\$0	0	0

The 2008-09 fiscal year is the first year for Fund 21. The budget is based on an estimate of prior gifts received.

Special Education Fund 27

Purpose of Fund: The purpose of the special education Fund 27 is to account for all of the special education programs and operations in the school district.

	2007-08	2008-09	\$ Change	% Change
Revenues:				
Federal Grant CESA	\$5,000	0	(5,000)	(100)
Federal Grant PS	\$14,693	\$14,346	(347)	(2.4)
Federal Grant FT	\$524,888	\$554,218	29,330	5.6
State Aid	\$1,250,000	\$1,400,000	150,000	12
Tuition – OE	\$24,000	\$25,200	1,200	5
Transfer In Fund 10	\$3,944,440	\$4,166,863	222,423	5.6
Total Revenues	\$5,763,021	\$6,160,627	397,606	6.9
Expenditures:				
Personnel Costs	\$5,025,577	\$5,335,000	309,423	6.2
Tuition – OE	\$18,000	\$25,200	7,200	40
Pupil Services Budget	\$34,863	\$34,863	0	0
Transportation	\$125,000	\$175,000	50,000	40
CESA Payment – Vision	\$15,000	\$10,000	(5,000)	(33.3)
District Payment - Hearing	\$0	\$12,000	12,000	--
Federal Grant FT	\$524,888	\$554,218	29,330	5.6
Federal Grant PS	\$14,693	\$14,346	(347)	(2.4)
Federal Grant CESA	\$5,000	\$0	(5,000)	(100)
Total Expenditures	\$5,763,021	\$6,160,627	397,606	6.9
Rev – Exp:	\$0	\$0	0	0
Beg Fund Balance	\$0	\$0	0	0
End Fund Balance	\$0	\$0	0	0

The personnel budget includes a .15 increase for a school psychologist, a 1.0 FTE increase in special education teachers, and a 1.0 special education assistant at Arboretum School funded through a transfer of service.

The 2008-09 grant budgets are available at this time. The 2008-09 open enrollment budgets have been adjusted based on actual student attendance in September of 2008.

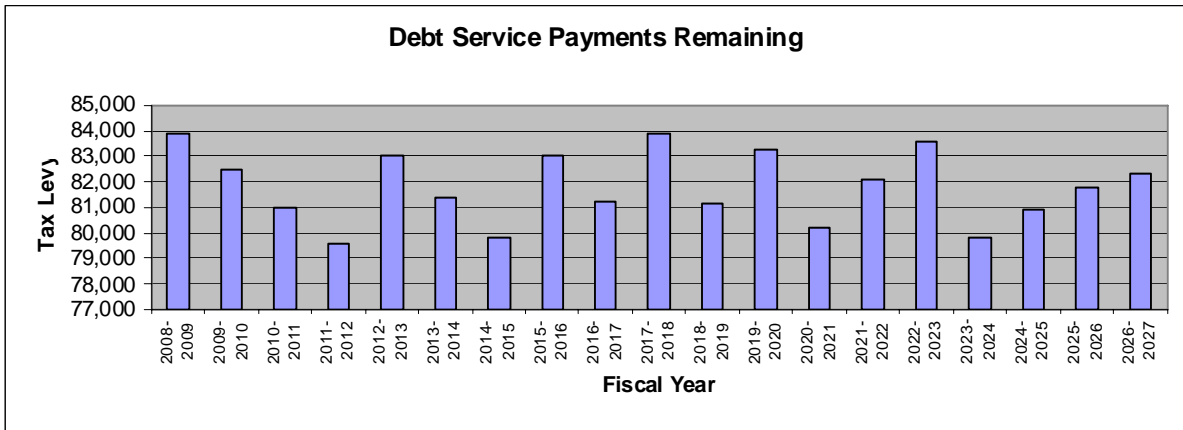
Non – Referendum Debt Service Fund 38

Purpose of Fund: The purpose of the debt service fund 38 is to repay prior debts borrowed without authority of an approved referendum.

	2007-2008	2008-2009	\$ Change	% Change
Revenues:				
Refinancing	\$1,060,000	\$0	(1,060,000)	(100)
Interest Earned	\$0	\$0	\$0	0
Property Taxes	\$81,000	\$83,895	2,895	3.6
Total Revenues	\$1,141,000	\$83,895	(1,057,105)	(92.7)
Expenditures:				
Refinancing	\$1,060,000	\$0	(1,060,000)	(100)
Interest Owed	\$32,000	\$49,613	17,613	55
Principal Owed	\$25,000	\$35,000	10,000	40
Total Expenditures	\$1,117,000	\$84,613	(1,032,387)	(92.4)
Rev-Exp:	\$24,000	(\$718)	(24,718)	(103)
Beg Fund Balance	\$0	\$24,964	24,964	---
End Fund Balance	\$24,964	\$24,246	(718)	(3)

The \$1,000,000 borrowing was completed as a bond anticipation note during 2006-07 with refinancing completed during the 2007-08 fiscal year.

The following graph and table reflects the future tax levies (1 borrowing) in this fund.



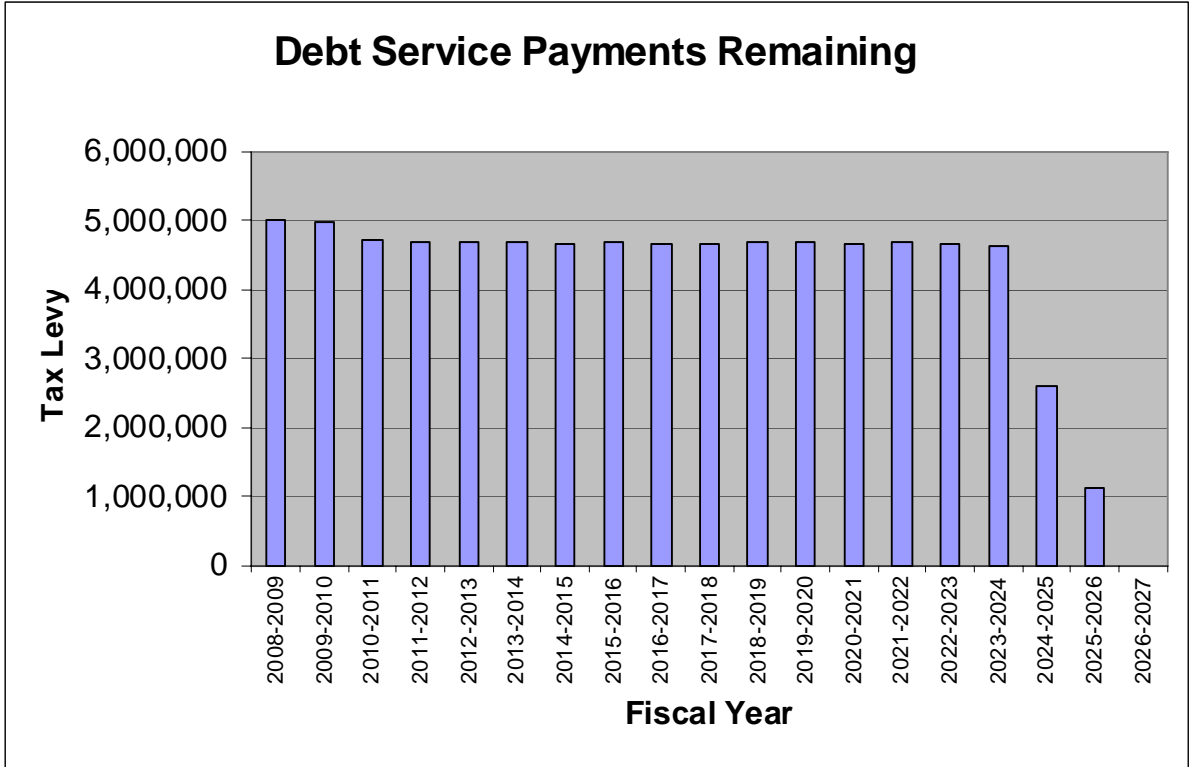
FISCAL YEAR	AMOUNT DUE
2008-2009	83,895.00
2009-2010	82,460.00
2010-2011	81,025.00
2011-2012	79,590.00
2012-2013	83,052.50
2013-2014	81,412.50
2014-2015	79,772.50
2015-2016	83,030.00
2016-2017	81,185.00
2017-2018	83,887.50
2018-2019	81,137.50
2019-2020	83,250.00
2020-2021	80,225.00
2021-2022	82,062.50
2022-2023	83,543.75
2023-2024	79,806.25
2024-2025	80,925.00
2025-2026	81,756.25
2026-2027	82,300.00
TOTAL DUE	\$1,554,316.25

Debt Service Fund 39

Purpose of Fund: The purpose of the debt service fund 39 is to repay prior debts borrowed with authority of an approved referendum.

	2007-2008	2008-2009	\$ Change	% Change
Revenues:				
Premium	\$0	\$0	0	0
Refinancing	\$0	\$0	0	0
Interest Earned	\$25,000	\$25,000	0	0
Property Taxes	\$4,275,655	\$4,939,874	664,219	15.5
Transfer from 49	\$375,000	\$0	(375,000)	(100)
Total Revenues:	\$4,675,655	\$4,964,874	289,219	6.2
Expenditures:				
Refinancing	\$0	\$0	0	0
Interest Owed	\$2,587,852	\$2,507,528	(80,324)	(3.1)
Principal Owed	\$2,334,788	\$2,536,183	201,395	8.6
Total Expenditures	\$4,922,640	\$5,043,711	121,071	2.5
Rev – Exp:	(\$246,985)	(\$78,837)	168,148	(68.1)
Beg Fund Balance	\$1,526,214	\$1,310,276	(215,938)	(14.2)
End Fund Balance	\$1,310,276	\$1,231,439	(78,837)	(6.0)

The following graph and table reflects the future tax levies (10 borrowings) in this fund.



FISCAL YEAR	AMOUNT DUE
2008-2009	4,996,769
2009-2010	4,985,157
2010-2011	4,722,604
2011-2012	4,675,259
2012-2013	4,674,150
2013-2014	4,672,198
2014-2015	4,669,428
2015-2016	4,673,999
2016-2017	4,665,701
2017-2018	4,665,180
2018-2019	4,671,191
2019-2020	4,672,563
2020-2021	4,669,245
2021-2022	4,674,525
2022-2023	4,667,363
2023-2024	4,629,981
2024-2025	2,592,125
2025-2026	1,132,625
TOTAL DUE	\$79,110,060

Capital Projects Fund 49

Purpose of Fund: The purpose of the capital projects fund 49 is to account for referendum approved remodeling/maintenance projects.

	2007-2008	2008-2009	\$ Change	% Change
Revenues:				
Bond Sales	\$0	\$0	0	0
Interest Earned	\$10,000	\$0	(10,000)	(100)
Total Revenues	\$10,000	\$0	(10,000)	(100)
Expenditures:				
Equipment Purchase	\$0	\$0	0	0
Construction Services	\$501,261	\$61,894	(439,367)	(87.7)
Architectural Services	\$0	\$0	0	0
Building Purchase	\$0	\$0	0	0
Transfer to 39	\$375,000	\$0	(375,000)	(100)
Total Expenditures	\$876,261	\$61,894	(814,367)	(92.9)
Rev – Exp:	(\$866,261)	(\$61,894)	804,367	(92.9)
Beg Fund Balance	\$866,261	\$61,894	(804,367)	(92.9)
End Fund Balance	\$61,894	\$0	(61,894)	(100)

The February 2006 referendum totaled \$20,750,000 for question 1 and \$2,200,000 for question 2. The majority of the funds were spent during the 2005-06 and 2006-07 fiscal years. The remaining funds will be spent during 2007-08.

Funds remaining as of June 30, 2008 are budgeted as a construction services amount in the 2008-09 fiscal year.

Food Service Fund 50

Purpose of Fund: The purpose of the food service fund 50 is to account for the food service program.

	2007-2008	2008-2009	\$ Change	% Change
Revenues:				
Milk Sales	\$100,000	\$100,000	0	0
Ala-Carte Sales	\$345,000	\$475,000	130,000	37.7
Lunch Sales-Students	\$683,000	\$728,000	45,000	6.6
Lunch Sales-Adults	\$20,000	\$25,000	5,000	25
Lunch-Dane County	\$60,000	\$60,000	0	0
Lunch Federal Aid	\$110,000	\$125,000	15,000	13.6
Lunch Commodities	\$45,000	\$50,000	5,000	11.1
Catering	\$25,000	\$25,000	0	0
Lunch State Aid	\$12,000	\$12,000	0	0
Total Revenues	\$1,400,000	\$1,600,000	200,000	14.3
Expenditures:				
Contracted Services	\$565,000	\$675,000	110,000	19.5
Food Purchase	\$577,500	\$650,000	72,500	12.6
Other Supplies	\$100,000	\$100,000	0	0
Equipment Purchase	\$25,000	\$25,000	0	0
Software Costs	\$5,000	\$20,000	15,000	300
Management Fee	\$25,000	\$25,000	0	0
Custodian Costs	\$47,500	\$50,000	2,500	5.3
Utility Costs	\$55,000	\$55,000	0	0
Total Expenditures	\$1,400,000	\$1,600,000	200,000	14.3
Rev-Exp:	\$0	\$0		
End Fund Balance	\$127,831	\$178,920	51,089	40
Beg Fund Balance	\$178,920	\$178,920	0	0

The above budget includes a .15 increase in lunch prices for 2008-2009. The food service program is contracted out to Taher, Inc. The Dane County lunch program provides meals to elderly community members and the revenue is received from the Dane County Department of Health and Human Services.

Private Benefit Trust Fund 72

Purpose of Fund: The purpose of the private benefit trust fund 72 is to account for student scholarships with non-expendable balances (only the interest can be paid out) and expendable balances (principal and interest can be paid out).

	2007-2008	2008-2009	\$ Change	% Change
Revenues:				
Interest	\$20,000	\$10,000	(10,000)	(50)
Gifts	\$0	\$0	0	0
Total Revenues	\$20,000	\$10,000	(10,000)	(50)
Expenditures:				
Scholarships	\$20,000	\$30,000	10,000	50
Total Expenditures	\$20,000	\$30,000	10,000	50
Rev-Exp:	\$0	(\$20,000)	(20,000)	--
Beg Fund Balance	\$403,403	\$402,049	(1,354)	(.3)
End Fund Balance	\$402,049	\$382,049	(20,000)	(5.0)

This fund accounts for the scholarships paid from the Cooper, Ripp, Knudson, Golden Wauna, Statz, Wipperfurth and Wagner scholarships.

Employee Benefit Trust Fund 73

Purpose of Fund: The purpose of the employee benefit trust fund 73 is to account for formally established benefit pension plans, defined contribution plans, or employee benefit plans.

	2007-2008	2008-2009	\$ Change	% Change
Revenues:				
Interest	\$3,000	\$3,000	0	0
Employer Contributions	\$200,000	\$204,000	4,000	2.0
Employee Contributions	\$0	\$75,000	75,000	--
Total Revenues	\$203,000	\$282,000	79,000	38.9
Expenditures:				
Disbursements	\$190,000	\$269,000	79,000	41.6
Total Expenditures	\$190,000	\$269,000	79,000	41.6
Rev – Exp:	\$13,000	\$13,000	0	0
Beg Fund Balance	\$7,859	\$20,463	12,604	160.4
End Fund Balance	\$20,463	\$33,463	13,000	63.5

This fund accounts for the annual district payments for other-post employment benefits. The employer contributions are transferred in from Funds 10 and 27.

An accounting change will result in employee contributions added directly to Fund 73 rather than Funds 10 and 27.

Community Service Fund 80

Purpose of Fund: The purpose of the community service fund 80 is to account for community activities such as adult education, recreation, athletic camps, and other related community programs.

	2007-2008	2008-2009	\$ Change	% Change
Revenues:				
Property Taxes	\$132,500	\$139,125	6,625	5
Athletic Camps	\$50,000	\$60,000	10,000	20
Adult Staff Dev.	\$5,000	\$5,000	0	0
Adult Staff Dev. Path	\$0	\$0	0	0
Adult Mentor Project	\$50,000	\$50,000	0	0
Cable Television	\$10,000	\$10,000	0	0
Community Ed/Rec.	\$50,000	\$65,000	15,000	30
Total Revenues	\$297,500	\$329,125	31,625	10.6
Expenditures:				
Administration	\$57,500	\$60,000	2,500	4.4
Athletic Camps	\$50,000	\$60,000	10,000	20
Adult Staff Dev.	\$5,000	\$5,000	0	0
Adult Staff Dev. Path	\$0	\$0	0	0
Adult Mentor Project	\$50,000	\$50,000	0	0
Cable Television	\$10,000	\$10,000	0	0
Community Ed/Rec.	\$125,000	\$144,125	19,125	15.3
Total Expenditures	\$297,500	\$329,125	31,625	10.6
Rev – Exp:	\$0	\$0	0	0
Beg Fund Balance	\$106,779	\$128,336	21,557	20.2
End Fund Balance	\$128,336	\$128,336	0	0

A community service fund tax levy covers the administrative costs of the community education program and other costs such as custodial, and personnel costs not charged to the community through user fees.

Other Cooperative Fund 99

Purpose of Fund: The purpose of the other cooperative fund 99 is to account for cooperative fiscal agreements made between school districts.

	2007-2008	2008-2009	\$ Change	% Change
Revenues:				
DCNTP	\$80,000	\$80,000	0	0
Mentor Grants	\$25,000	\$15,000	(10,000)	(40)
Total Revenues	\$105,000	\$95,000	(10,000)	(9.5)
Expenditures:				
DCNTP	\$80,000	\$80,000	0	0
Mentor Grants	\$25,000	\$15,000	(10,000)	(40)
Total Expenditures	\$105,000	\$95,000	(10,000)	(9.5)
Rev – Exp:	\$0	\$0	0	0
Beg Fund Balance	\$0	\$0	0	0
End Fund Balance	\$0	\$0	0	0

The Dane County New Teacher project is accounted for in this fund. This project is Sharon Nelson’s mentoring program with 15 participating districts. Each district pays a share of the total costs of this program.

The 2008-2009 grant amounts are available at this time.